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# CALHN Governing Board Agenda

#### Meeting Date: Wednesday, 2 October 2024 Meeting Time: Gather 9:15am for 9:30am start to 5:00pm close Meeting Location: Roma Mitchell House, Level 10, OCEO Boardroom Members: Mr Raymond Spencer (Chair), Professor Judith Dwyer (Deputy Chair), Professor Justin Beilby, Professor Christine (Chris) Kilpatrick, Mr Peter Hanlon, Ms Ingrid Haythorpe, Mr Kevin Cantley, and Professor Janine Mohamed (via MS Teams at 11:30am CST) Observers: Associate Professor Peter Subramaniam, Observer (Chair, Clinical Council), and Mrs Vanessa McLoughlin, A/Director, Budget and Performance Branch, Department for Treasury and Finance Attendees: Dr Emma McCahon, Chief Executive Officer, Ms Catherine Shadbolt, Executive Director, Finance and Business Services, Ms Holly Clark, Director, Office of the CEO/Chief of Staff, Ms Amanda Clark, Executive Director, Nursing and Patient Experience (Executive Observer) and Mr Andrej Knez, Manager, Board and

|            | Government Relations   |
|------------|--|
| Invitees:  | Mr Luke Holland, Partner, Sparke Helmore (presenter item 4.1), Mr Peter Pollnitz,<br>Manager, Work Health Safety and Injury Management (item 4.1), Ms Rachael Kay,<br>Executive Director, Operations and Performance (item 4.3), Dr Sarah Flint, Interim<br>Executive Director, Medical Services (via MS Teams, item 5.3), Ms Michelle Sorensen,<br>A/Director, Safety and Quality (item 5.3), Mr Andrew Collins, A/Group Executive<br>Director, Statewide Clinical Support Services (item 5.4), and Mr Michael Burton, Interim<br>Executive Director, People and Culture (item 5.5) |
| Apologies: | Nil  |

#### AGENDA:

Marni ngadlu tampinthi Ngadlu Kaurna yartangka inparrinthi Ngadlu tampinthi Kaurna Purkarna kuma Miyurna iya yalaka

We would like to acknowledge this land that we meet on today is the traditional lands for the Kaurna people and that we respect their spiritual relationship with their country. We also acknowledge the Kaurna people as the custodians of the greater Adelaide region and that their cultural, linguistic and heritage beliefs are still important to the living Kaurna people today.

| No  | Agenda Item                                 | Responsibility | Format  | Time        | Page |
|-----|---|----------------|---------|-------------|------|
| 1   | Meeting Opening                             |                |         |             |      |
| 1.1 | Welcome and Apologies                       | Chair          | Verbal  | 9:30am (15) |      |
| 1.2 | Conflict of Interest Disclosure             | Chair          | Verbal  |             |      |
| 1.3 | Confirmation of Agenda / Any Other Business | Chair          | Note    |             |      |
| 1.4 | Confirmation of Previous Minutes            | Chair          | Approve |             | 4    |
| 1.5 | Action List                                 | Chair          | Discuss |             | 15   |
| 2   | Connection to Purpose                       |                |         |             |      |
| 2.1 | Patient Story                               | E McCahon      | Discuss | 9:45am (5)  |      |
| 3   | CEO Update                                  |                |         |             |      |
| 3.1 | CEO Report                                  | E McCahon      | Discuss | 9:50am (15) | 17   |

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| No   | Agenda Item   | Responsibility                          | Format       | Time          | Page |  |
|--|---|---|--------------|---------------|------|--|
| 3.2  | Health Cabinet Committee  | E McCahon                               | Discuss      | 10:05am (10)  | 27   |  |
| 3.3  | CEO Performance Improvement Projects  | E McCahon                               | Verbal       | 10:15am (15)  |      |  |
| 4  | Presentations   |   |              |               |      |  |
| 4.1  | Work Health Safety Defined Officer Session  | L Holland<br>P Pollnitz                 | Discuss      | 10:30am (60)  | 38   |  |
|  | Due diligence and overview of responsibilities in rela<br>Work Health and Safety Act 2012 (SA).   | tion to the role of D                   | efined Offic | ers under the |      |  |
| 4.2  | Cultural Safety Session   | J Mohamed                               | Discuss      | 11:30am (60)  |      |  |
|  | Break and Lunch (12:30p   | m to 1:00pm)                            |              |               |      |  |
| 4.3  | Hampstead Rehabilitation Centre   | E McCahon<br>R Kay                      | Discuss      | 1:00pm (20)   | 77   |  |
|  | Progress update in relation to refurbishment works, of care, and the recruitment of staff to support patient c  |   |              |               |      |  |
| 5  | Matters for Update and Discussion   |   |              |               |      |  |
|  | Priorities  |   |              |               |      |  |
|  | nvest in what matters   | 1                                       | 1            | 1             |      |  |
| 5.1  | Financial Performance   |   |              |               |      |  |
|  | 5.1.1 Finance Report  | C Shadbolt                              | Discuss      | 1:20pm (10)   | 85   |  |
|  | Assurance in relation to CALHN's financial position.  | 1                                       | 1            | 1             |      |  |
|  | 5.1.2 Financial Recovery Plan   | C Shadbolt                              | Discuss      | 1:30pm (10)   | 99   |  |
|  | Assurance and update in relation to the Financial Re  | covery Plan for CA                      | LHN.         | 1             |      |  |
|  | 5.1.3 2024-25 Budget Management Strategies  | C Shadbolt                              | Discuss      | 1:40pm (10)   | 103  |  |
|  | Assurance in relation to the budget management stra<br>2024-25.   | ategies and performance focus areas for |              |               |      |  |
| 5.2  | CALHN and Statewide Clinical Support Services 2024-25 Service Agreements  | E McCahon                               | Approve      | 1:50pm (10)   |      |  |
|  | Assurance and approval of the CALHN and Statewide Clinical Support Services 2024-25 Service Agreements and their submission to the Department for Health and Wellbeing.     |   |              |               |      |  |
| Safe   | ty and Quality  |   |              |               |      |  |
| 5.3  | National Safety and Quality Health Service<br>Standards Assessment Outcome  | S Flint<br>M Sorensen                   | Discuss      | 2:00pm (20)   | 116  |  |
|  | Discuss the short notice assessment outcome against the National Safety and Quality Health Service Standards, and timeline for the delivery of the final assessment report. |   |              |               |      |  |
| Com  | pliance and Legislation   |   |              |               |      |  |
| 5.4  | 2024 Annual Public Meeting  | H Clark                                 | Approve      | 2:20pm (10)   | 136  |  |
|  | Discuss the planning and agree on the program for the 2024 CALHN Governing Board Annual Public Meeting (APM) to be held in December 2024.                                   |   |              |               |      |  |
| 5.5  | Statewide Clinical Support Services (SCSS)  |   |              |               |      |  |
|  | 5.5.1 Annual Compliance Certification 2023-2024   | A Collins                               | Approve      | 2:30pm (10)   | 139  |  |
|  | Assurance and approval of the Statewide Clinical Support Services Annual Compliance<br>Certification for submission to the Department for Health and Wellbeing.             |   |              |               |      |  |
|  | 5.5.2 Asset Management Plan   | A Collins                               | Approve      | 2:40pm (15)   | 146  |  |
| Assurance and approval of the Statewide Clinical Support Services Asset Management Pla<br>noting further refinements will be undertaken as services plans develop and are updated. |   |   |              |               |      |  |

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| No   | Agenda   | a Item             |  | Responsibility | Format        | Time        | Page |
|--|--|--------------------|--|----------------|---------------|-------------|------|
| We a   | ttract an  | d foster wor       | ld-class talent  |                |               |             |      |
| 5.6  | People   | Matter Emple       | oyee Survey 2024   | M Burton       | Discuss       | 2:55pm (10) | 150  |
|  | Discuss the status of the People Matter Employee Survey 2024, and assurance following the release of the survey results across the SA Public Sector. |                    |  |                |               |             |      |
| 6  | Commit   | ttee Reports       |  |                |               |             |      |
| <ul> <li>Dates written reports are due:</li> <li>Clinical Governance and Consumer Engagement (Apr / Oct)</li> <li>Audit and Risk (Apr / Dec)</li> <li>People and Culture (Jun)</li> <li>Statewide Clinical Support Services (Aug / Dec)</li> </ul> |  |                    |  |                |               |             |      |
| 6.1  | Clinical   | Governance         | and Consumer Engagement  | Chair          | Discuss       | 3:05pm (20) | 180  |
|  |  | ttee to the Bo     | ussion in relation to the Clinical (<br>pard's key areas of focus and de |                |               |             |      |
| 6.2  | Audit ar   | nd Risk            |  | Chair          | Verbal        | 3:25pm (5)  |      |
| 6.3  | People   | and Culture        |  | Chair          | Verbal        | 3:30pm (5)  |      |
| 6.4  | Statewide Clinical Support Services  |                    | Chair  | Note           | 3:35pm (5)    | 183         |      |
| Note the update on the Statewide Clinical Support Services Committee to the Board's of focus and decisions as per its respective Terms of Reference.   |  |                    |  |                | d's key areas |             |      |
| 7  | Board F  | Reflections a      | nd Conclusion  |                |               | 3:40pm (20) |      |
| 8  | Executive Session (Board/CEO)  |                    |  |                | 4:00pm (30)   |             |      |
| 9  | Executive Session (Board)  |                    |  |                | 4:30pm (30)   |             |      |
| Close  | e of meeti   | ng                 |  |                |               |             |      |
| Next<br>Meeting  |  | Date:<br>Location: | Wednesday, 4 December 2024<br>Royal Adelaide Hospital                    | 4              |               |             |      |

## **Consent Agenda**

### (Published in Diligent on 13 September and updated on 19 September 2024)

| No  | Торіс  | Responsibility  | Action | Page |
|-----|--|-----------------|--------|------|
| 1   | Matters for Noting                                 |                 |        |      |
| 1.1 | Performance Dashboard                              | E Dicus         | Note   | 2    |
| 1.2 | Workforce Report                                   | M Burton        | Note   | 32   |
| 1.3 | AusHealth Report                                   | C Shadbolt      | Note   | 39   |
| 1.4 | 2023-24 Final General Purpose Financial Statements | C Shadbolt      | Note   | 47   |
| 2   | Signed Committee Minutes                           |                 |        |      |
| 2.1 | Financial Performance and Investment               | C Shadbolt      | Note   | 96   |
| 2.2 | Clinical Governance and Consumer Engagement        | S Flint         | Note   | 101  |
| 2.3 | Statewide Clinical Support Services                | J Hartley-Jones | Note   | 110  |
| 3   | Abbreviations and Acronyms Guide                   |                 |        | 115  |